



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, N. Y. 10007

March 12, 2001

Dr. Paul J. Andrisani
Dr. Simon Hakim
Co-Directors
Temple University
Center for Competitive Government
Fox School of Business and Management
Philadelphia, PA 19122

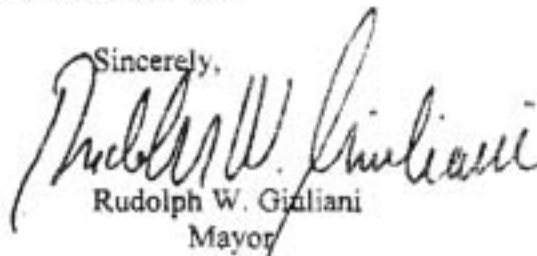
Dear Dr. Andrisani:

Thank you for the recent invitation to join Temple University in sponsoring a conference on how technology will and must change municipal governance in the 21st Century. New York City welcomes the opportunity to once again join Temple University in hosting a conference on an important and timely topic. In addition, it would be my pleasure to participate and share New York City's e-government strategy with the other attendees. I also welcome the opportunity to learn more about how other governments and corporations are applying this new era of technology.

As you know, New York City has been a leader in developing its e-government strategy and in applying technologies that make our City more effective and efficient in the delivery of services. The proposed agenda and suggested attendees will ensure that all who attend gain the greatest benefit.

I have asked Laurence Levy, my Deputy Counsel and Allan Dobrin, Commissioner of the Department of Information Technology and Telecommunications to work closely with you to make this conference another success.

Sincerely,



Rudolph W. Giuliani
Mayor