

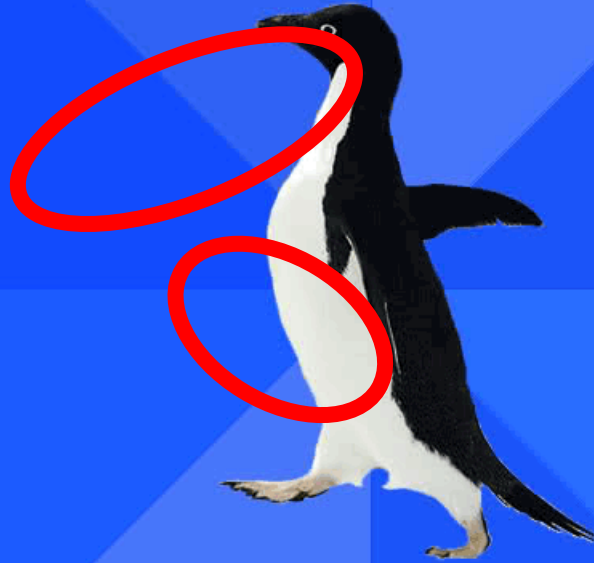
Mobile Ad Effectiveness: Hyper-Contextual Targeting with Crowdednes

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MOBILE ANALYTICS





**STANDING IN AN ELEVATOR
WITH A STRANGER**



**TAKE OUT YOUR PHONE AND
PRETEND TO TEXT SOMEONE**



Mobile Targeting Motivation

- Ad spending: \$100B by 2018



- Key: reach consumers when and where most receptive

Mobile Technology

- Portability = Real-time Targeting



- GPS, Wi-Fi, Bluetooth, iBeacon = Geo-Targeting



Mobile Targeting with Crowdedness

- Mobile technology can gauge crowdedness on-the-go



Research Objective

(1) How does crowdedness affect consumer response to mobile targeting?

(2) What drives the results?



Research Design

- **Ideal** test of crowding effects:
 - randomize crowdedness

- **Our** test:
 - field data measuring crowdedness with mobile technology



Measuring Crowdedness

Passengers/m²: mobile users connect to subway-specific cellular line



Overview of Results

- Crowding positively affects mobile ad purchase
 - Crowding invades space so people turn inwards



- Results **opposite** of crowding literature
 - Crowding in retail stores *decreases* purchases
 - May be a different manifestation of avoidance

Overview of Results

- Paradox of crowded environment
 - Noise *distracts* consumer attention to ads
 - But, crowding *boosts* attention to **signal** of mobile ads



Prior Research



Mobile Marketing



Crowdedness

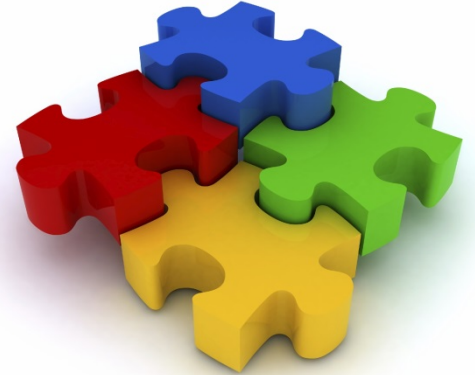
Mobile Research

- Mobile internet search behavior
- Coupon redemption rates
- Time and location
(*my forthcoming *Management Science* paper)
- Geographic mobility



Mobile Research

- In-store mobile promotions
- Product characteristics
- Cross-platform synergies
- Environmental factors



Crowdedness Research

- Disease and juvenile delinquency
- Stress, frustration, hostility
- Felt loss of control

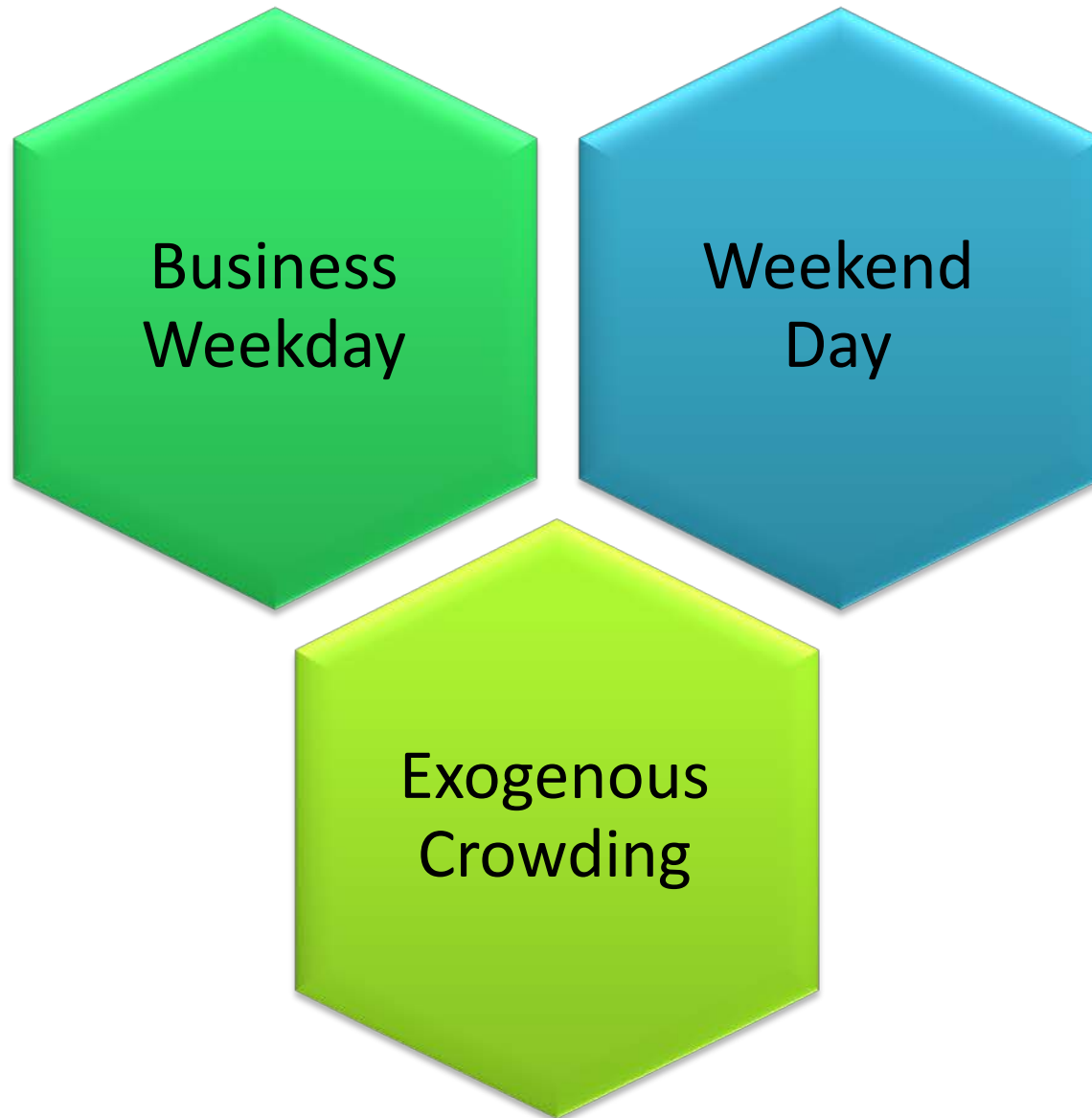


Crowdedness Research

- Avoidance behaviors
- Threatened sense of uniqueness
- Risk aversion

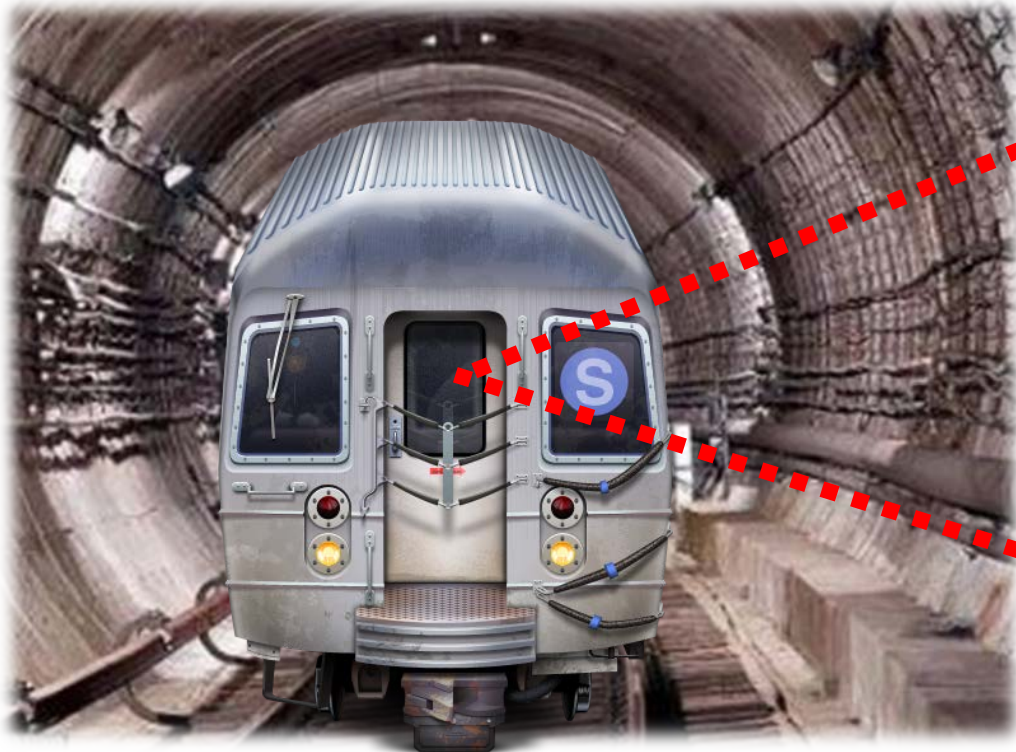


Field Data (Quasi-field experiments)



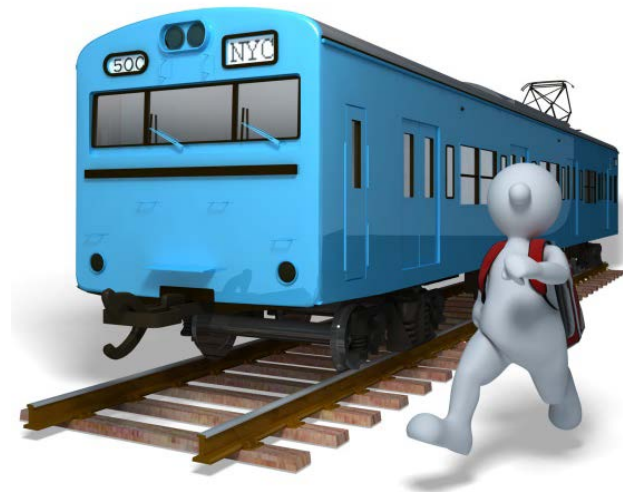
Measuring Crowdedness

- **passengers/m²**: Subway mobile users connect to subway-specific cellular line



Parts 1 & 2

- Targeted subway population: 2 million commuters
- **Sample size:** pushed to 10,360 mobiles
 - Weekday and weekend



Mobile Message



- **20 Minute Expiration**



- **Promotional Discount**



Self-Selection Threats



(1) Peak hours vs. non-peak hours of crowdedness

- 5 times (7:30-8:30, 10-12, 14-16, 17:30-18:30, 21-22 hrs)
- Subway station and direction

(2) Weekdays and weekends



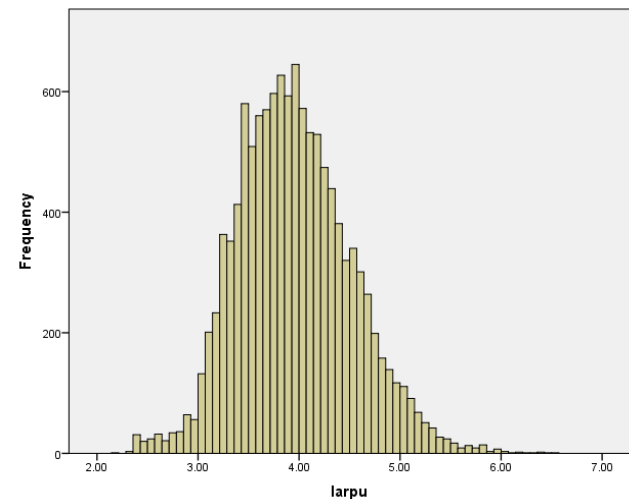
Self-Selection Threats (cont'd)

(3) Randomization

- Excluded users who had the service or received the SMS already
- Randomized remaining users and pushed SMS.

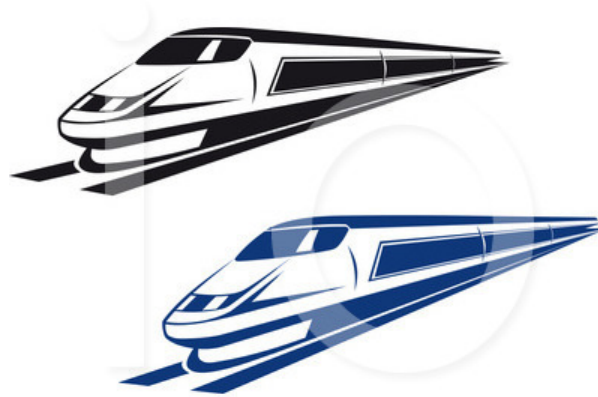
(4) Personal mobile usage habits

- ARPU
- MOU
- SMS
- GPRS



Additional Self-Selection Approaches

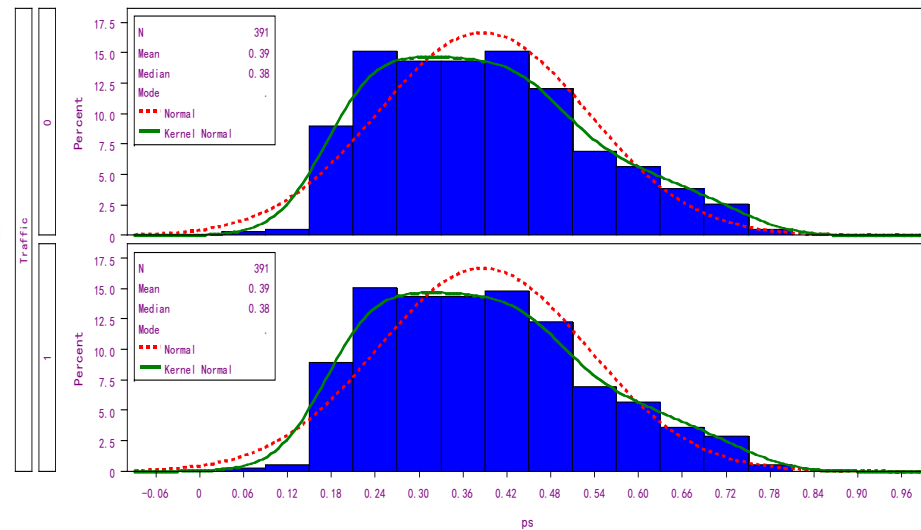
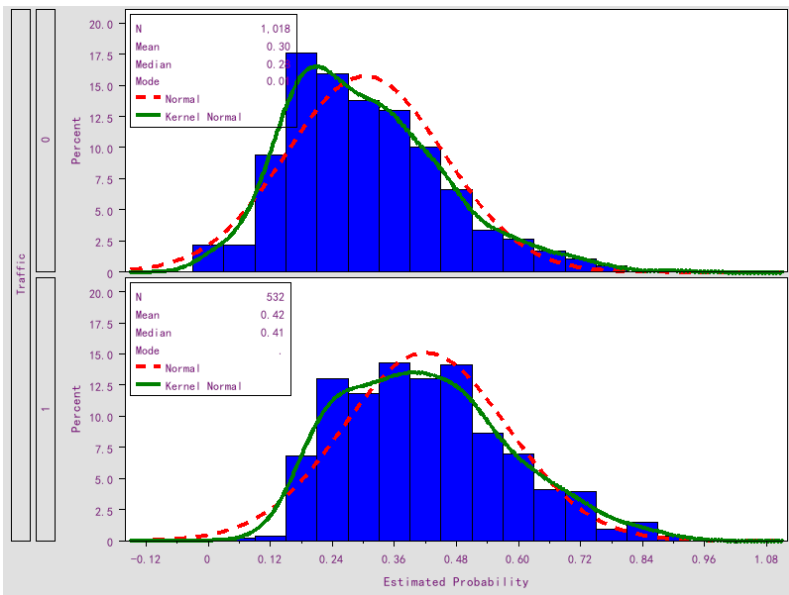
- Same-train-same-time subsample analysis



Additional Self-Selection Approaches

- Propensity score matching

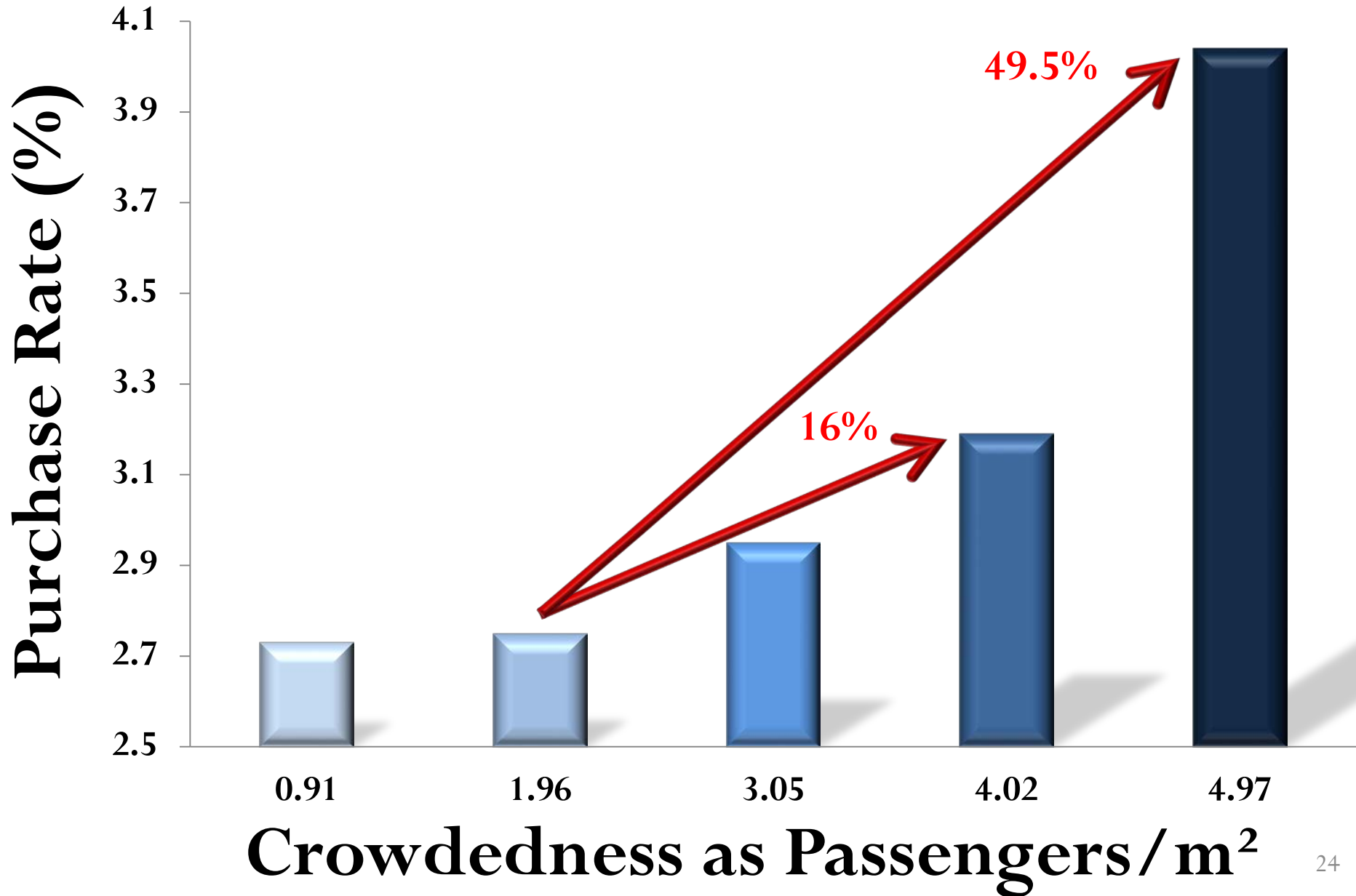
Control



Treatment



Effect of Crowdedness

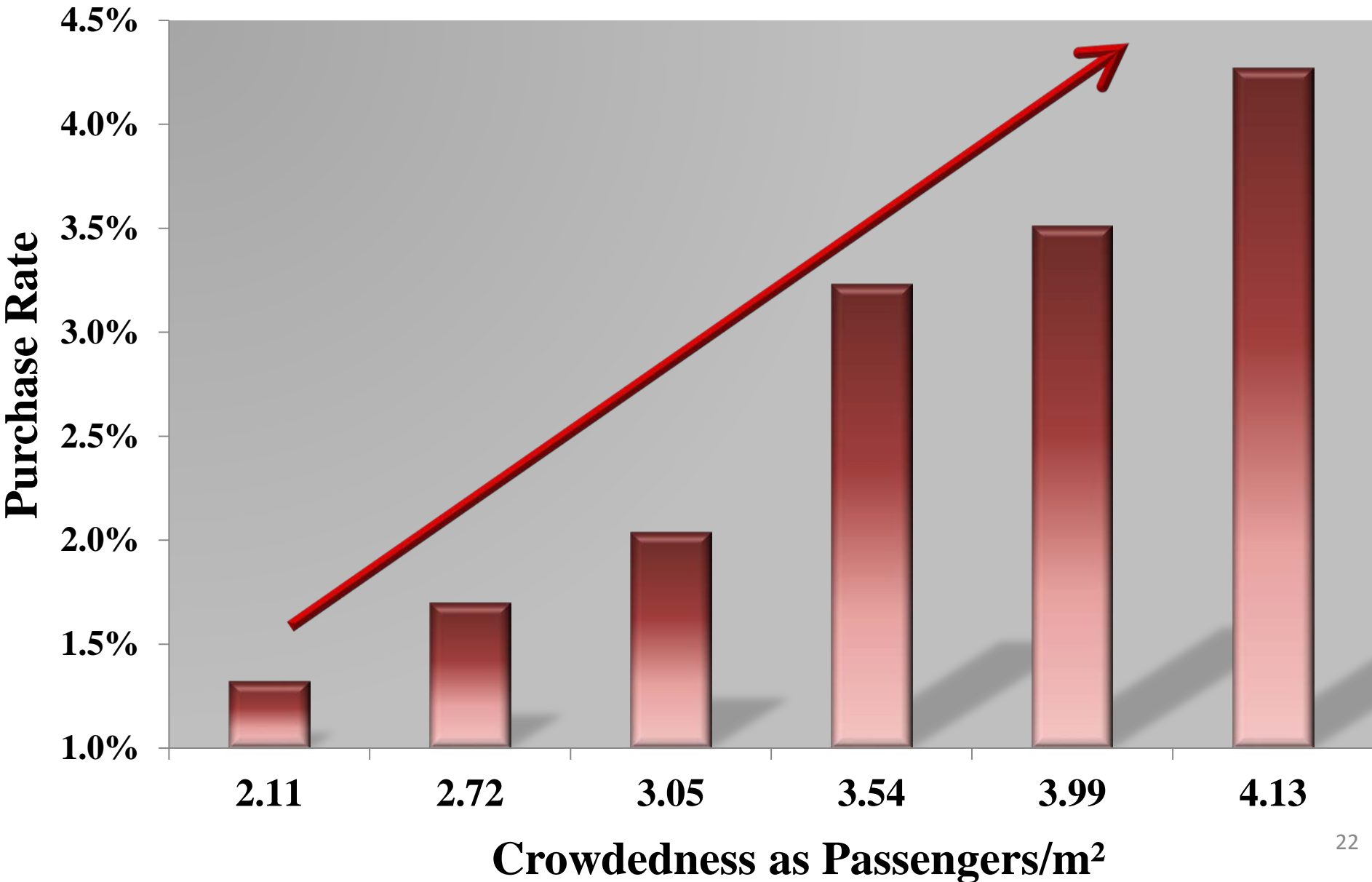


Endogeneity Threat


- Identification with street closures



Street Closure Crowdedness



Main Evidence for Crowdedness Effect

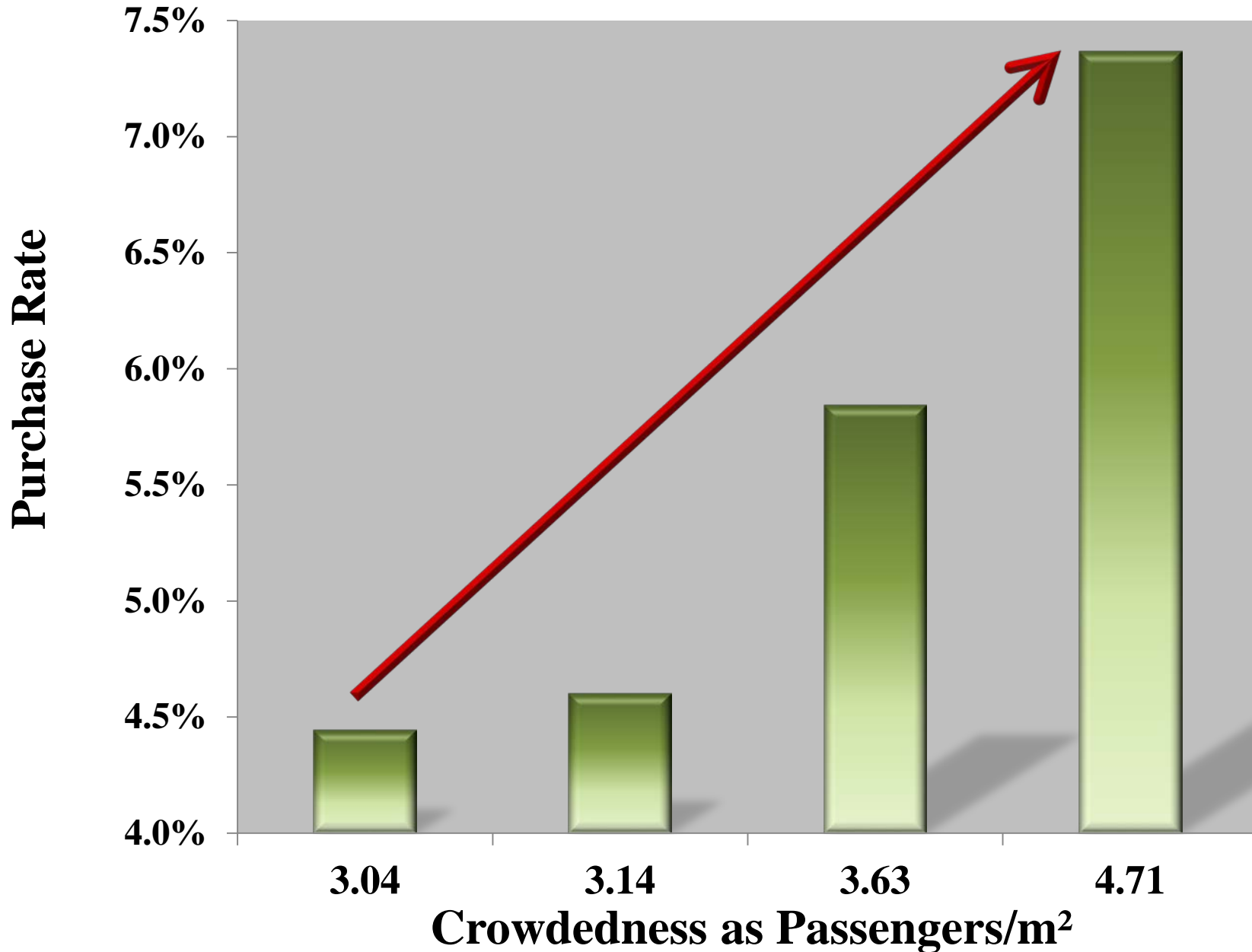
Parameter	Model 1	Model 2	Model 3	Model 4
Crowdedness X Street Closures				.492** (.187)
Crowdedness			.126** (.041)	.114** (.042)
Street Closures		-.120 (.117)	-.142 (.177)	-1.887 (1.057)
Ln(ARPU)	.301** (.118)	.308** (.119)	.308** (.119)	.306** (.119)
Ln(MOU)	-.043 (.065)	-.043 (.065)	-.044 (.065)	-.044 (.065)
Ln(SMS)	.014 (.069)	.014 (.069)	.015 (.069)	.013 (.069)
Ln(GPRS)	-.001 (.024)	-.001 (.023)	-.001 (.023)	-.001 (.023)
Day(weekday) Effects	Yes	Yes	Yes	Yes
Train (time cycle) Effects	Yes	Yes	Yes	Yes
Observations	11,960	11,960	11,960	11,960

Endogeneity Threat

Identification with unanticipated train delays



Train Delay Crowdedness



Lower Threshold



**Subsample with Low
Crowdedness (under 2
passengers/m²)**

Parameter

Model 1

Crowdedness

X

**-.084
(.270)**

Mobile Behaviors

Yes

Day(weekday) Effects

Yes

Train (time cycle) Effects

Yes

Observations

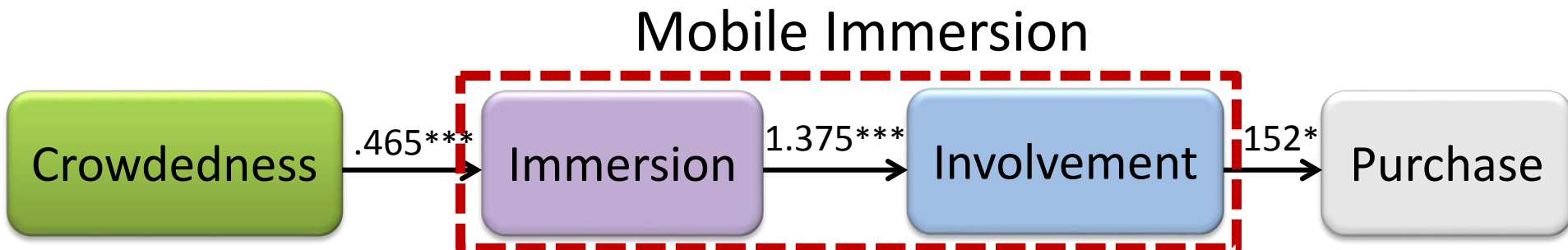
2,886

Upper Threshold



More Evidence with Field Surveys

- **Participants: 300** Purchasers & non-purchasers
- **Survey Response: 240** of 300 mobile users = 80%.





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